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Review of the efficiency of the administrative and financial functioning of the United Nations

Proposed programme budget outline for the biennium 2018-2019

Report of the Advisory Committee on Administrative and Budgetary Questions

I. Introduction

1. The Advisory Committee on Administrative and Budgetary Questions considered the report of the Secretary-General on the proposed programme budget outline for the biennium 2018-2019 (A/71/428), which was submitted pursuant to General Assembly resolution 41/213. During its consideration of the report, the Advisory Committee met with representatives of the Secretary-General, who provided additional information and clarification, concluding with written responses received on 23 November 2016.

II. Preliminary estimate of resources for the biennium 2018-2019

2. The report of the Secretary-General indicates that the total preliminary estimate of resources reflects a budget outline level of $5,429.9 million for the biennium 2018-2019, inclusive of $1,124.4 million for special political missions. The report states that real growth is estimated at $21.2 million or 0.4 per cent compared with the appropriation for the biennium 2016-2017.

3. The base used by the Secretary-General for the budget outline level comprises the approved level of resources of $5,408.7 million for the biennium 2016-2017[1] and an amount of $21.2 million in estimated net changes, or real growth, for the biennium 2018-2019, which is the result of: (a) a decrease of $65.7 million in connection with the biennium 2016-2017 owing to lower one-time costs, as approved

[1] General Assembly resolutions 70/249 A-C and 70/248 B and C.

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by the General Assembly in various resolutions (see A/71/428, paras. 10-12), partially offset by higher requirements for new posts and other estimated resource changes (ibid., paras. 7-9, 13 and 14 (table 4)); and (b) an increase of $86.9 million related to financial implications arising from initiatives currently before the Assembly (ibid., annex II). In addition, the Secretary-General recommends that the level of the contingency fund for 2018-2019 be maintained at 0.75 per cent of the overall budget level.

4. The Advisory Committee notes that the above-noted net decrease of $65.7 million for the biennium 2016-2017 is inclusive of a number of "other estimated resource changes for the biennium 2018-2019", such as the alignment of funding for the normative and operational functions of the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women); safety and security requirements for the United Nations Relief and Works Agency for Palestine Refugees in the Near East; the implementation of the policy on the human rights screening of United Nations personnel; the Human Rights Up Front initiative; and the strengthening of the Organization's occupational safety and health (including mental health space) services and support on all Secretariat and field matters (A/71/428, paras. 13 (b) and (c)).

5. **The Advisory Committee points out, once again, that the budget outline level presented in the report of the Secretary-General continues to include resources for established activities along with estimates relating to other activities or entities that are under consideration by the General Assembly or that will constitute new proposals during the biennium 2018-2019. In this connection, the Committee reiterates its view, which was endorsed by the Assembly in its resolution 69/264, that the budget outline document should clearly distinguish between estimates in support of mandated activities (which should be included in the preliminary estimate) and estimates relating to other activities or initiatives that have yet to be considered or are under consideration by the Assembly (which should be reflected in annex II to the budget outline document) (see A/69/556, paras. 8 and 9).**

6. **Therefore, the Advisory Committee questions the inclusion, in the aggregate amount of the preliminary estimate for the biennium 2018-2019, of initiatives or activities not yet considered by the General Assembly (see also A/69/556, para. 2). The Committee points out that preliminary estimates based only on established activities amount to $5,340.8 million (see annex I to the present report). Furthermore, the Committee regrets that a number of inconsistencies have remained with respect to the presentation of the document, affecting its clarity and the transparency of the calculation of the budget outline level and the resource changes between bienniums.**

7. Upon enquiry, the Advisory Committee received an updated table, as at 22 November 2016, relating to the figures contained in annex II to the report of the Secretary-General on financial implications arising from initiatives currently before the General Assembly and those yet to be submitted, showing a potential increase to the budget outline level for the biennium 2018-2019 in the amount of $99.09 million (see annex II to the present report). The figures concerning matters currently under consideration by the Assembly include: (a) revisions to the cost plan for the construction of new office facilities at the Economic Commission for Africa

and the renovation of conference facilities, including Africa Hall; (b) implications of the implementation of the new common system compensation package in the United Nations Secretariat; and (c) financial implications arising from draft resolutions adopted by the General Assembly at its seventy-first session (information provided by the Main Committees) (see annex II to the present report). In some cases, the amounts reflect the financial implications resulting from recommendations of the Advisory Committee, while in other cases the relevant amounts were not available at the time of the finalization of the present report.

8. In annex II of his report, the Secretary-General indicates lower requirements, in the amount of $3.52 million, for the biennium 2016-2017 in connection with the implementation of the new common system compensation package in the United Nations Secretariat,[2] which were to be reflected in the first performance report. Upon enquiry, the Advisory Committee was informed that, as at 31 October 2016, the amount had been reduced to $930,000. The Committee was informed that this adjustment arose following the Secretary-General's recent indication that the Secretariat could now comply with the implementation date of 1 January 2017 for the unified base/floor salary scale as mandated by the General Assembly in its resolution 70/244 (sect. III, para. 3) and as reflected by the Committee in its latest report on human resources management (A/71/557, para. 133).[3]

9. **The Advisory Committee trusts that any further adjustments relating to its comments and recommendations contained in its report on the administrative and financial implications of the decisions and recommendations contained in the report of the International Civil Service Commission for the year 2016 (A/71/564) will be applied, as needed, to the resource estimates for the biennium 2018-2019 and will be presented to the General Assembly upon consideration of the present report.**

10. The Secretary-General indicates that the General Assembly, in its resolution 70/249 A, appropriated an amount of $1,124.4 million for special political missions for the biennium 2016-2017. The Secretary-General indicates further that, on the basis of the experience in the current biennium, adjusted for missions whose mandates have been completed or discontinued and for missions whose mandates were expanded subsequent to the approval of the provision for special political missions for 2016-2017, it is estimated that the full biennial provision for special political missions for 2018-2019 would amount to $1,189.0 million, representing an increase of $64.6 million. The Secretary-General also states that, given the expenditure patterns with respect to special political missions over the past two bienniums, it is proposed that the preliminary estimate for special political missions be maintained at the current approved level of $1,124.4 million.

11. Upon enquiry, the Advisory Committee was provided with comparative data for special political missions with respect to recent bienniums, as follows:

[2] Related to the report of the Secretary-General on the implementation of the new common system compensation package in the United Nations Secretariat (A/70/896 and Corr.1).

[3] Also see the reports of the Advisory Committee on the administrative and financial implications of the decisions and recommendations contained in the report of the International Civil Service Commission for the year 2016 and the year 2014 (A/71/564 and A/69/546).

(Millions of United States dollars)

	Final appropriation			*Final expenditure*			*Unencumbered balance*		
Biennium	*RB*	*SPM*	*Total*	*RB*	*SPM*	*Total*	*RB*	*SPM*	*Total*
2010-2011	4 224	1 192	5 416	4 229	1 185	5 414	(5)	8	2
2012-2013	4 365	1 200	5 565	4 346	1 179	5 525	19	21	40
2014-2015	4 636	1 173	5 809	4 575	1 114	5 689	61	59	120

Abbreviations: RB: regular budget; SPM: special political missions.

12. **The Advisory Committee notes from the table above that unused balances with respect to special political missions range from $8 million in the biennium 2010-2011 to $59 million in the biennium 2014-2015, which are below the present request for an additional $64.6 million for the biennium 2018-2019. The Committee notes that its consideration of the most recent reports of the Secretary-General on estimates in respect of special political missions,[4] and possible new missions was ongoing at the time of consideration of the report of the Secretary-General on the budget level outline for the biennium 2018-2019. Therefore, the Committee is of the view that the full provision of $1,189 million for special political missions appears to be a more realistic budgetary assumption than the initial appropriation of $1,124 million proposed in the budget outline.**

13. With respect to the enterprise resource planning project (Umoja), the Secretary-General estimates that the realization of benefits or anticipated reduced requirements in this connection would amount to $27.8 million for the biennium 2018-2019 (see A/71/428, annex II). Upon enquiry, the Advisory Committee was informed that the apportionment of Umoja-related benefits across all budget parts will be included in the forthcoming proposed programme budget and that, in particular, the share of benefits to be allocated to special political missions was expected to be higher as compared to other offices. In this connection, the Committee's observations and recommendations on the eighth progress report on Umoja (A/71/390) are contained in its report (A/71/628). In that report, the Committee recommends that the Secretary-General be requested to conduct a detailed analysis of the total costs and benefits of the project, including the indirect costs borne by the implementing entities, and to refresh the business case, taking into account the comments and recommendations of the Board of Auditors. **The Advisory Committee points out that the resource estimates for the biennium 2018-2019 in respect of Umoja could be impacted as a result of the consideration by the General Assembly of the above-mentioned progress report on the enterprise resource planning project.**

14. As regards the global service delivery model for the United Nations Secretariat, the Secretary-General indicates that net additional requirements would amount to $512,600 (see A/71/428, annex II). Upon enquiry, the Advisory Committee was informed that this amount relates to the programme budget portion of the proposed project management team for the biennium, exclusive of benefits of

[4] A/71/365 and Adds.1-6.

the global service delivery model related to the expansion of shared services to the field. In this connection, the Committee was informed that the detailed proposal of the initial implementation of the global service delivery model would be presented in the Secretary-General's proposed programme budget for the biennium 2018-2019 and that the projected benefits would amount to $21.68 million. The Committee was also informed that the implementation of the initial consolidation would be mostly cost neutral, with no quantitative benefits to be realized until the biennium 2020-2021. **The Advisory Committee points out that its observations and recommendations with respect to the most recent report of the Secretary-General on the global service delivery model for the United Nations Secretariat (A/71/417) were yet to be finalized at the time of the Committee's consideration of the report of the Secretary-General. Details of any related adjustments recommended by the Committee should be presented to the General Assembly upon consideration of the present report.**

III. Proposal to consolidate the statements on programme budget implications

15. In paragraphs 21 to 24 of his report, the Secretary-General describes his proposal to consolidate into one report the statements on the programme budget implications of all draft resolutions recommended by the Main Committees for adoption by the General Assembly and to submit such a report for the review by the Advisory Committee and the Assembly. The Secretary-General also indicates that the envisaged consolidated report would not include the revised estimates relating to resolutions and decisions adopted by the Economic and Social Council and the Human Rights Council, which would still be presented in separate reports. Furthermore, the Secretary-General proposes such a consolidated report could be submitted on an experimental basis during the biennium 2018-2019, with a review thereon to be presented to the Assembly at the main part of its seventy-third session in the context of the report of the Secretary-General on the proposed programme budget outline for the biennium 2020-2021.

16. Upon enquiry, the Advisory Committee was informed that no anticipated budgetary implications would arise from this proposal and that there would be no impact on the regulatory framework governing programme budget implications. The Committee was furthermore informed that the consolidation would only concern statements of programme budget implications arising from the deliberations of the Main Committees during the main session of the General Assembly, with any programme budget implications arising outside of the main session to be presented individually. Upon enquiry, the Committee was informed that the Secretary-General proposes a deadline of 1 December for the submission of a consolidated report on the basis of all programme budget implications finalized through the end of November; any subsequent submissions of programme budget implications would be prepared and submitted individually.

17. **The Advisory Committee is not convinced that the proposed consolidation of statements on programme budget implications of draft resolutions would yield any significant concrete benefits and therefore recommends against the proposal.**

IV. Conclusion

18. As noted by the Secretary-General in paragraph 26 of his report, as reports are finalized, further updates to annex II to his report will be provided as supplementary information to the General Assembly during the main part of its seventy-first session, and will have an impact on the estimated budget outline level for the biennium 2018-2019. In this regard, the Committee notes that the preliminary estimates of $5,340.8 million for the biennium 2018-2019 (see annex I to the present report) do not include provisions for the implementation of those requirements that are under consideration by the Assembly (see annex II to the present report). Subject to approval by the Assembly, and in accordance with Assembly resolutions 41/213 and 42/211, those requirements will be reflected in the proposed programme budget for the biennium 2018-2019.

19. The Advisory Committee recommends approval of the proposal of the Secretary-General to maintain the level of the contingency fund at 0.75 per cent of the overall budget level for the biennium 2018-2019.

Annex I

Preliminary estimate for the biennium 2018-2019

(Millions of United States dollars)

Part of programme budget	*2016-2017 appropriation*[a]	*Resource change*		*Total*
		Amount	*Percentage*	
I. Overall policymaking, direction and coordination	735.6	(8.9)	(1.2)	726.6
II. Political affairs (not including special political missions)	257.7	2.5	1.0	260.3
III. International justice and law	94.8	(1.1)	(1.2)	93.7
IV. International cooperation for development	464.6	2.6	0.5	467.2
V. Regional cooperation for development	542.6	0.2	0.0	542.8
VI. Human rights and humanitarian affairs	364.1	(8.2)	(2.3)	355.9
VII. Public information	188.0	(0.1)	(0.0)	188.0
VIII. Common support services	589.6	(10.9)	(1.8)	578.7
IX. Internal oversight	40.2	0.2	0.6	40.4
X. Jointly financed administrative activities and special expenses	164.7	–	–	164.7
XI. Capital expenditures	97.1	(44.8)	(46.2)	52.3
XII. Safety and security	234.3	0.1	–	234.4
XIII. Development Account	28.4	–	–	28.4
XIV. Staff assessment	482.6	0.6	0.1	483.2
(i) Subtotal, regular budget established activities	**4 284.3**	**(67.9)**[b]	**(1.6)**	**4 216.4**
Provision for special political missions[c]	1 124.4	–	–	1 124.4
(ii) Subtotal, special political missions	**1 124.4**	**–**	**–**	**1 124.4**
Total preliminary estimate for 2018-2019	**5 408.7**	**(65.7)**	**(1.3)**	**5 340.8**

[a] Reflects the approved appropriations pursuant to General Assembly resolutions 70/249 A-C and 70/248 B and C.

[b] Comprises the removal of one-time costs ($79.1 million), offset in part by additional requirements to reflect the biennial provision for new posts established in 2016-2017 ($8.5 million) and other estimated resource changes for the biennium 2018-2019 ($2.7 million) (see A/71/428, para. 13 (a)).

[c] Does not yet reflect the special political mission share of Umoja benefits of $27.8 million and provisions for the United Nations Mission in Colombia.

Annex II

Impact of items before the General Assembly and foreseeable items yet to be considered on the proposed programme budget outline for the biennium 2018-2019

(Thousands of United States dollars)

A.	**First performance report (A/71/___)**	
	Additional appropriation	
	(a) Unforeseen and extraordinary expenses	TBD
	(b) Revised estimates currency and inflation	TBD
	(c) Revised estimates for vacancy rate, and adjustments to standard costs	TBD
	Advisory Committee on Administrative and Budgetary Questions	–
	First performance report	–
	Not required for 2018-2019	TBD
	Total, net first performance report	**TBD**
B.	**Revised estimates (reports to be considered by the General Assembly at its seventy-first session)**	
1.	Report of the Secretary-General on the system of administration of justice at the United Nations (A/71/163)	
	Requirements for 2016-2017	2 690.8
	One-time cost in 2016-2017 not required in 2018-2019	(242.5)
	Advisory Committee (A/71/436)	(877.6)
	Fifth Committee	TBD
	Net additional requirements for 2018-2019	1 570.7
	Total, system of administration of justice	**3 141.4**
2.	Report of the Secretary-General on the ECA Africa Hall project (A/71/370)	
	Requirements for 2016-2017	–
	One-time cost in 2016-2017 not required in 2018-2019	–
	Advisory Committee (A/71/549)	–
	Fifth Committee	TBD
	Net additional requirements for 2018-2019	23 812.2
	Total, ECA construction	**23 812.2**
3.	Report of the Secretary-General on the ESCAP seismic project (A/71/333 and Corr. 1)	
	Requirements for 2016-2017	877.4
	One-time cost in 2016-2017 not required in 2018-2019	(877.4)
	Advisory Committee (A/71/570)	–
	Fifth Committee	TBD
	Net additional requirements for 2018-2019	12 785.0
	Total, ESCAP seismic project	**12 785.0**

4 Revised estimates resulting from resolutions and decisions adopted by the Economic and Social Council at its organizational sessions and the substantive session of 2016 (A/71/401)	
Requirements for 2016-2017	2 929.3
One-time cost in 2016-2017 not required in 2018-2019	–
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019	2 473.4
Total, Economic and Social Council	**5 402.7**
5 Addendum to the revised estimates resulting from resolutions and decisions adopted by the Economic and Social Council at its resumed session of 2016 (A/71/401/Add.1)	
Requirements for 2016-2017	556.0
One-time cost in 2016-2017 not required in 2018-2019	–
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019	556.0
Total, Economic and Social Council Add.1	**1 112.0**
6 Report of the Secretary-General on the revised estimates resulting from resolutions and decisions adopted by the Human Rights Council at its thirty-first, thirty-second and thirty-third sessions (A/71/623)	
Requirements for 2016-2017	14 910.5
One-time cost in 2016-2017 not required in 2018-2019	(11 269.0)
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019	5 504.0
Total, thirty-first, thirty-second and thirty-third sessions of the Human Rights Council	**9 145.5**
7 Financial implications resulting from supporting the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development	
Requirements for 2016-2017	24 496.8
One-time cost in 2016-2017 not required in 2018-2019	(6 142.6)
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019	13 689.3
Total, 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda	**32 043.5**
8 Proposed United Nations Secretariat contribution to the United Nations Development Group cost-sharing arrangement for the resident coordinator system (A/70/703)	
Requirements for 2016-2017	13 321.6
One-time cost in 2016-2017 not required in 2018-2019	–
Advisory Committee (A/70/7/Add.48)	(6 785.9)

Fifth Committee	TBD
Net additional requirements for 2018-2019	TBD
Total, United Nations Secretariat contribution to the United Nations Development Group cost-sharing arrangement for the resident coordinator system	**6 535.7**
9. Report of the Secretary-General on the status of the information and communications technology strategy (A/71/400)	
Requirements for 2016-2017	–
One-time cost in 2016-2017 not required in 2018-2019	–
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019 (including Umoja maintenance)	7 336.8
Total, status of the information and communications technology strategy	**7 336.8**
10. Eighth progress report on the enterprise resource planning project (A/71/390)	
Requirements for 2016-2017	4 021.8
One-time cost in 2016-2017 not required in 2018-2019	(4 021.8)
Advisory Committee	TBD
Fifth Committee	TBD
Requirements for 2018-2019 (Direct projects costs)	11 670.0
Net additional requirements for 2018-2019 (Umoja benefits)	(27 800.0)
Total, Umoja	**(16 130.0)**
11. Implementation of the new common system compensation package in the United Nations Secretariat (A/70/896 and Corr.1)	
Requirements for 2016-2017 (*to be reflected in first performance report*)	(930.0)
One-time cost in 2016-2017 not required in 2018-2019	–
Advisory Committee (A/70/961)	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019 (*estimated reduction of $18.7 million will be included as part of recosting for the proposed programme budget 2018-2019*)	–
Total, implementation of the new common system compensation package	**(930.0)**
12. Statement submitted by the Secretary-General in accordance with rule 153 of the rules of procedure on the administrative and financial implications of the decisions and recommendations contained in the report of the International Civil Service Commission for the year 2016 (A/C.5/71/3)	
Requirements for 2016-2017 (*to be reflected in first performance report*)	3 297.9
One-time cost in 2016-2017 not required in 2018-2019	–
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019 (*estimated increase of $2.0 million will be included as part of recosting for 2018-2019*)	–
Total, International Civil Service Commission	**3 297.9**

13. Report of the Secretary-General on the proposed restructuring of OHCHR (A/71/218 and Corr.1)	
Requirements for 2016-2017	(301.8)
One-time cost in 2016-2017 not required in 2018-2019	–
Advisory Committee (A/71/584)	–
Fifth Committee	TBD
Net additional requirements for 2018-2019	301.8
Total, proposed restructuring of OHCHR	–
14. Reform of operational arrangements for the Advisory Committee on Administrative and Budgetary Questions	
Requirements for 2016-2017	–
One-time cost in 2016-2017 not required in 2018-2019	–
Fifth Committee	TBD
Net additional requirements for 2018-2019	TBD
Total, reform of operational arrangements for the Advisory Committee on Administrative and Budgetary Questions	**TBD**
15. Process for global reporting and assessment of the state of the marine environment, including socioeconomic aspects	
Requirements for 2016-2017	TBD
One-time cost in 2016-2017 not required in 2018-2019	TBD
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019	TBD
Total, process for global reporting and assessment of the state of the marine environment, including socioeconomic aspects	**TBD**
16. Report of the Secretary-General on the global service delivery model (A/71/417)	
Requirements for 2016-2017	256.3
One-time cost in 2016-2017 not required in 2018-2019	–
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019	256.3
Total, global service delivery model[a]	**512.6**
17. Programme budget implications: treaty banning the production of fissile material for nuclear weapons or other nuclear explosive devices (A/C.1/71/L.65/Rev.1)	
Requirements for 2016-2017	295.9
One-time cost in 2016-2017 not required in 2018-2019	(295.9)
Advisory Committee	–
Fifth Committee	TBD
Net additional requirements for 2018-2019	295.9
Total, programme budget implications	**295.9**

18 Programme budget implications: implementation of the outcome of the United Nations Conference on Housing and Sustainable Urban Development (Habitat III) and strengthening of the United Nations Human Settlements Programme (UN-Habitat) (A/C.2/71/L.36)	
Requirements for 2016-2017	TBD
One-time cost in 2016-2017 not required in 2018-2019	TBD
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019	TBD
Total, programme budget implications	**TBD**
19 Programme budget implications: additional meeting time for the Human Rights Council	
Requirements for 2016-2017	TBD
One-time cost in 2016-2017 not required in 2018-2019	TBD
Advisory Committee	TBD
Fifth Committee	TBD
Net additional requirements for 2018-2019	TBD
Total, programme budget implications, additional meeting time for the Human Rights Council	**TBD**

C. Financial implications arising from resolutions adopted by the General Assembly at its seventy-first session

Biennial programme plan for the biennium 2018-2019 for programme 24, Public information (related to recommendations of Committee for Programme and Coordination on programme 24, as contained in its report (A/71/16)). Draft resolution on United Nations public information policies and activities contained in the report of the Committee on Information (A/71/21)	7 094.8
Review of budget allocations to the Office of the President of the General Assembly (resolution 70/247)	454.0
Nuclear disarmament verification (A/C.1/71/L.57/Rev.1)	706.7
Transparency in armaments (A/C.1/71/L.21)	418.7
Countering the threat posed by improvised explosive devices (A/C.1/71/L.68)	37.6
The illicit trade in small arms and light weapons in all its aspects (A/C.1/71/L.25)	1 070.0
Political declaration of the high-level meeting of the General Assembly on antimicrobial resistance (A/71/L.2)	37.6
"International Decade for Action, 'Water for Sustainable Development' — 2018-2028" (A/C.2/71/L.12)	37.6
Promotion of international cooperation to curb and recover illicit financial flows (A/C.2/71/L.31)	75.2
Cooperation between the United Nations and the International Criminal Police Organization — A/71/L.17	37.6
Global call for concrete action for the total elimination of racism, racial discrimination, xenophobia and related intolerance and the comprehensive implementation of and follow-up to the Durban Declaration and Programme of Action (A/C.3/71/L.48/Rev.1)	180.8
Child, early and forced marriage (A/C.3/71/L.13/Rev.1)	62.0
Preventing and combating corrupt practices and the transfer of proceeds of corruption, facilitating asset recovery and returning such assets to legitimate owners, in particular to countries of origin, in accordance with the United Nations Convention against Corruption (A/C.3/71/L.11/Rev.1)	435.2
Protecting children from bullying (A/C.3/71/L.18/Rev.1)	37.6
Follow-up to and implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States (A/C.2/71/L.41)	44.8

Quadrennial comprehensive policy review of operational activities for development of the United Nations system (A/C.2/71/L.37)	TBD
Strengthening and enhancing of the effective functioning of the of human rights treaty body system (resolution 68/268)	TBD
Total, financial implications arising from resolutions adopted by the General Assembly at its seventy-first session	**10 730.2**
D. Reports anticipated at the seventy-second session	
Construction: United Nations Office at Nairobi	TBD
Construction: ECA	TBD
Construction: ECLAC	TBD
Strategic capital review on strengthened maintenance of premises	TBD
Strengthening property management in the Secretariat	TBD
Total, reports anticipated at the seventy-second session	**TBD**
E. Other resource changes (see A/71/428, para. 13 (c))	**2.2**
Overall preliminary estimates as at 22 November 2016 (total A-E)	**99 092.5**

Abbreviations: ECA, Economic Commission for Africa; ECLAC, Economic Commission for Latin America and the Caribbean; ESCAP, Economic and Social Commission for Asia and the Pacific; TBD, to be determined; OHCHR, Office of the United Nations High Commissioner for Human Rights.

[a] Does not yet reflect benefits of the global service delivery model related to the expansion of shared services to the field.